

Abbreviation	Definition
<i>From documents uploaded in the internal area and from the NMU website</i>	
<b>A</b>	
Admin	Administration; all the arrangements and tasks used in controlling the well-functioning of a plan or organization
AG	Stock corporation (German: Aktiengesellschaft)
AMRIE	Alliance of Maritime Regional Interests in Europe
AP	Action Points
<b>B</b>	
B-UAS / Br-UAS	University of Applied Sciences Bremen
BSR	Baltic Sea Region
<b>C</b>	
CEEP	European Centre of Enterprises with Public Participation and of Enterprises of General Economic Interest
CEO	Chief Executive Officer
CLECAT	European Organisation for Forwarding and Logistics
CO	(dissemination level for deliverables) confidential, only for members of the consortium
CPD	Continuous Professional Development
CPMR	The Conference of Peripheral Maritime Regions
<b>D</b>	
DA	Dissemination activities
DEL	Deliverable
DG	Discussion Group
Dsn	external project management consultant (a Kiel based company), in charge of day-to-day project management activities
DUP	Dissemination and use plan

<b>E</b>	
EC	European Commission (European Union)
ECSA	European Shipowners' Association
ECTS	European Credit Transfer System; method used for grading in higher education in Europe
EFMT	Environmentally Friendly Maritime Transport
ERDF	European Regional Development Fund
ESC	European Economics and Social Committee
ESPO	European Sea Ports Organisation
ETF	European Transport Workers' Federation
ETUC	European Trade Confederation
EU	European Union
<b>F</b>	
FH Ki	Kiel University of Applied Sciences
FIBAA	Foundation for International Business Administration Accreditation
<b>G</b>	
GDP	Gross Domestic Product
GmbH	Limited liability company; business entity (German: Gesellschaft mit Beschränkter Haftung)
GU	University of Göteborg
<b>H</b>	
HiMolde	Molde University College
HRM	Human Resource Management
HS-BR	Center of Maritime Studies, University of Applied Science Bremen
HSE	Health Safety Environment
<b>I</b>	
IAME	International Association of Maritime Economists (conference)

IAPH	The International Association of Port and Harbours
Ibid.	Refers to a book already mentioned
ICS	International Chamber of Shipping
IFSMA	International Federation of Shipmasters Association
IMEC	The European Maritime Education & Training conference
IMO	International Maritime Organization
IPR	1. Intellectual Property Rights 2. Internal progress reports
IS	Interreg Secretariat
ITF	International Transport Worker's Federation
IVL	Swedish Environmental Research Institute, Sweden
<b>J</b>	
JUB / JacobsUni	Jacobs University Bremen
<b>K</b>	
KI-UAS	University of Applied Sciences Kiel
<b>L</b>	
Ltd.	Private Limited Company
LB	Lead Beneficiary
L-UAS/ LUAS	Lübeck University of Applied Sciences
<b>M</b>	
MBA	Master of Business Administration
MIEP	Maritime Industry Expert Panel
MBEP	Maritime Business Expert Panel
MPGP	Maritime Policy Green Paper (2006)
MS	Milestone
MSc	Master of Science

<b>N</b>	
NGO	Non-Governmental Organization
NL	Newsletter
NMU	Northern Maritime University
NSR	North Sea Region
<b>O</b>	
OECD	Organization for Economic Co-operation and Development
<b>P</b>	
Pcs.	Pieces
PH	Project Head
PhD	Doctor of Philosophy
PL	Project Leader
PMC	Project Monitoring Centre
PMQ	Project Management and Quality
PP	1. Project Partners 2. (dissemination level for deliverables) Restricted to other programme Participants
PR	Public Relations
PSC	Project Steering Committee
PSC-M	Project Steering Committee Meetings
PU	(dissemination level for deliverables) Public for all parties
<b>R</b>	
R&D	Research and Development
RE	(dissemination level for deliverables) Restricted to a group specified by the consortium
Resol.	Resolution
<b>S</b>	

SAG	Stakeholder Advisory Group
SCM	Supply Chain Management
SDU	University of Southern Denmark
SM	Sub-modules
SME	Small and medium enterprises
SSS	Short sea shipping
SWOT (analysis)	Strengths, weaknesses, opportunities, threats; method of analyzing a business or an organization
<b>T</b>	
TIP	Technology Implementation Plan
TRI / TRi / Tri	Transport Research Institute, Napier University
<b>U</b>	
UNICE	Union of Industrial and Employers' Confederations of Europe
UNCITRAL	The UN Commission on Sustainable Development
UNCTAD	United Nations Conference on Trade and Development
URL	Uniform Resource Locator (world wide web address)
<b>V</b>	
VAT	Value Added Tax
<b>W</b>	
WP	Work Package



References: <http://dictionary.cambridge.org/>;  
<http://www.acronymfinder.com/.html>;